April 15, 2025

To: Kennie Hobbs, Interim City Manager
From: Zach Davis-Walker, Director or Intergovernmental Affairs
RE: Lauderhill Health and Prosperity Partnership ("LHPP")

The Lauderhill Health and Prosperity Partnership (LHPP) was established by Commission action through Resolution 21R-03-59 as a City-approved initiative to improve resident health, wellness, and economic opportunity through coordinated community engagement. It is important to note that all grant funding awarded in support of LHPP initiatives—whether federal, state, or philanthropic—has been awarded to the City of Lauderhill, not to LHPP as a separate entity. Accordingly, all associated resources, including grant-funded employees, contracted services, and in-kind City contributions, are considered City resources. As the initiative continues to evolve, the Commission may wish to consider the appropriate scope, structure, and oversight of LHPP-related activities moving forward. This includes evaluating whether to continue, scale back, or sunset certain elements of the program based on available funding, performance, capacity and alignment with broader City priorities. The City Manager retains discretion to manage operations and staffing in accordance with adopted resolutions, and grant conditions subject to policy direction from the City Commission.

The following is a summary of legislative actions associated with LHPP, presented in chronological order for the Commission's reference.

March 8, 2021

Res 21R-03-59 – Established the Lauderhill Health and Prosperity Partnership (LHPP) to improve residents' health, wellness, and economic prosperity. The initiative's purpose is to address social determinants of health through collaborative planning and community involvement.

- *The collective impact model is a structured, cross-sector collaboration framework aimed at solving complex social issues through shared goals and coordinated efforts (Kania & Kramer,* Stanford Social Innovation Review, *2011).*
- *In the context of LHPP, it means the City of Lauderhill will work alongside community partners to drive long-term improvements in health and prosperity using this unified, strategic framework.*

August 30, 2021

Res 21R-08-164 – Accepted the bid and awarded contract to Nova Southeastern University to serve as the minority Serving Institution, as defined by U.S. Dept. of Education.

- *Request for letters of Interest (RLI) 2021-015 for minority serving institution.*
- *Notice of Funding Announcements required the city to partner with A dept. of Education approved minority serving institution.*

Res 21R-08-182 – Provided for a grant award in the amount of $3,875,000.00 from U.S. Dept. of Health and Human Services (HHS) Health Literacy Grant; approves the Subaward Agreement with Nova Southeastern as subrecipient in its capacity as an HHS approved "Minority Serving Institution" under the HHS Grant; and approves a Memorandum of Understanding (MOU) with Nova Southeastern University outlining collaboration under the HHS Grant award to the City.

- *Executed Notice of Award issues to City of Lauderhill. Subaward Agreement under the grant between City and NSU;*
- *Nova as subrecipient total estimated cost for full performance capped at $798,624.00*
- *Unsigned MOU in the back up between City of Lauderhill and The Members of the Lauderhill Health and Prosperity Partnership.*

February 2022

Res 22R-02-51 – Awarded bid #2022-016 to S/A Nelson & Associates for marketing and communications of a health Education and literacy campaign Administration in connection with the Advancing health literacy grant.

May 9, 2022

Res 22R-05-101 – Approves the grant award MOU between the National League of Cities Institute and the City regarding the "City Inclusive Entrepreneurship" (CIE) Program. Accepted grant funds in the amount of $15,000.00.

- Purpose of grant to support economic inclusion goals by fostering equitable business development opportunities within the City.
- LHPP not referenced in resolution or back up.

October 31, 2022

Res 22R-10-232 - Approved a grant agreement between the City and the Health Foundation of South Florida memorializing funding in the amount of $341,054 over 36 months in support of the Lauderhill Health and Prosperity Partnership (LHPP). The City's proposal under the grant was for funding a full-time Community Services Program Manager to lead the LHPP, develop a community action plan targeting key health issues, and secure additional funding. No matching funds were required from the City.

- *Reporting every six months was required as specified in the Grant Award Agreement attached as back up. Additional progress report dates set for 2/29/25, 8/30/25, and 2/29/26, final report on 3/15/26.*
- *Start date as provided in the Award Agreement was 2/15/2023; end date 2/15/26.*

March 13, 2023

Res 23R-03-71 – Accepted revisions to the HHS grant budget as approved by the Dept of Health and Human Services (HHS) increasing the budget line item for marketing and communication expenditures in an amount not to exceed $800,000.00.

- *Approved the additional expenditure to S/A Nelson for continued marketing.*
- *Revised budget line item for marketing and communications associated with the grant which increased marketing expenditures from an estimated $300,000 to an amount not to exceed $800,000 as approved by HHS.*

April 10, 2023

Res 23R-04-90 – Approved the grant agreement between the City and AD Henderson Foundation awarding $241,600.00 for the funding of two Neighborhood Health and Prosperity Hubs in the Devonhunt and Lauderhill Point communities over a three-year period.

- *Resolution does not reference LHPP, however the "Grant Application & Certification" provided in the back up refers to LHPP as the infrastructure through which the project is to be implemented. While the City of Lauderhill is referred to as the backbone organization for LHPP, responsible for convening, coordinating, and capacity building.*
- *Under "Partners & Key Personnel Project Implementation" (pg. 11 of PDF) LHPP infrastructure defined as being "[...]composed by Commissioner Dunn and the City Manager as leads, with reporting by 2 co-chairs and 7 sub-Council chairs."*
- *Budget pg. 12 of PDF; Funding section references multi-year funding from Community Foundation of Broward and the Health Foundation of South Florida and commits City to a $40,000.00 in-kind contribution each year in the form of staff salaries, administrative overhead, and meeting space.*
- *Funds are to cover: "Asset-Based Community Development (ABCD) training" for residents and LHPP partners, stipends for community liaison leadership teams; mini-grants to fund community driven projects, and marketing supplies.*

May 8, 2023

Res 23R-05-118 – Approved the grant award in the amount of $15,000 and the award MOU between National Leagues of Cities Institute and the City of Lauderhill in support of the City's implementation of "public procurement commitment."

August 23, 2023

Res 23R-08-197 – Approved the Community Foundation of Broward grant agreement for the award of $350,000.00 to the City of Lauderhill "to build capacity for the Lauderhill Health and Prosperity Partnership initiative over a two-year period to support two (2) neighborhood hubs.

- *Per Grant Agreement, purpose is "To increase capacity of the City of Lauderhill to serve as the backbone organization of LHPP initiative, to align with Healthy People 2030 Social Determinants of Health to reduce health disparities and create healthy equity in the City's low to moderate-income communities."*
- *Funds full salary for neighborhood hub liaison, fringe benefits, and select program costs such as outreach and equipment.*

August 26, 2024

Res 24R-08-167 – Authorized the City of Lauderhill to accept a $15,000 grant from the National League of Cities Institute (NLCI) through its City Inclusive Entrepreneurship (CIE) Program, and approves a time extension for use of funds. *Related to Res. 22R-05-101.*

- *Funds are to be used in support of the City's microlending commitment, specifically including:*
  - *Development of a Kiva Hub;*
  - *Hiring or designation of a Capital Access Manager;*
  - *Program administration and coordination;*
  - *Outreach and borrower engagement;*
  - *Loan support activities that help at least 10 borrowers access capital via Kiva by the end of the grant period*
- *LHPP not referenced in Resolution, however LHPP is specifically referenced in the back up documentation. LHPP identified as collaborative partner in the establishment of the Kiva Hub.*

September 12, 2024

Res 24R-09-202 - Authorized the implementation of the Kiva U.S. Hub Program in Lauderhill through a formal Memorandum of Understanding (MOU) between the City and the Urban League of Broward County. The purpose is to expand access to capital for local entrepreneurs, especially those from underserved and low-income communities.

- Appoints Urban League as the City's Capital Access Manager (CAM);
- Authorize payment of a two-year Kiva licensing fee, not to exceed $31,000 (partially funded by a $15,000 grant from the National League of Cities);
- The City and Urban League must monitor borrower performance, submit required reports to Kiva.
- Lauderhill Health and Prosperity Partnership (LHPP) is identified as a key collaborator in the MOU responsible for:
    - Coordination with the City and Urban League to identify and endorse eligible entrepreneurs.
    - Supporting HUB borrowers with marketing training, coaching, and outreach
    - Assist in promoting and sustaining the Kiva lending program by leveraging its community relationships and structural partnership

October 28, 2024

Res 24R-10-253 - Authorized the negotiation of a Memorandum of Understanding (MOU) between the City of Lauderhill and North Broward Hospital District d/b/a Broward Health to launch the "Stay Healthy Together" mobile health program. The program is designed to meet the preventative and primary care needs of qualified Lauderhill residents through mobile health service delivery.

- Provides mobile health services 3 days/week for 8–12 weeks in designated underserved areas.
- City's responsibilities include site selection, coordination, marketing, and public safety during events and designates staff to collaborate on program implementation.
- LHPP initiative recognized as an initiator and coordinator of program's development.

October 28, 2024

Res 24R-10-255 - Authorized the creation of Lauderhill Health and Prosperity Partnership, Inc. as a 501(c)(3) nonprofit, with the goal of promoting charitable and educational efforts focused on improving health outcomes and the quality of life for Lauderhill residents. The nonprofit will address economic, environmental, and social factors shaping community well-being.

- Although the Resolution authorized the creation of a municipal non-profit, the 501(c)(3) has not been created.

HHS GRANT VENDOR SUMMARY

VENDOR	TOTAL	SERVICE/PRODUCT	Purchase Order	Check Date	Check number	Resolution	Approver
ALLIANCE BROADCAST	36,400.00	HHS-AHL TV ADS	27545	4/20/2023	185250		
ARTS CENTER MANAGEMENT	73,794.84	HHS MEDIA BUYER	27679	06/20/23,08/15/23	V186404,V187506		
BLACKHAWK NETWORK	256,245.75	VIRTUAL & PHYSICAL GIFT CARDS	26709	8/25/2022	181340		City Manager
BROMBERG & ASSOCIATES	10,348.01	LANGUAGE TRANSLATION SERVICES/BUS SURVEY/PRESS RELEASE	26513	6/9/2022, 07/28/22	180066, 180789, 184869	NO#22r-01-14	City Manager
CARIBBEAN NATION	3,680.00	HHS-AHL TV ADS	27595	5/11/2023	185687		
CARIBBEAN TODAY	2,666.00	HHS-AHL TV ADS	27594	6/12/2023	186242		Julie Boukhar
CBS INTERACTIVE	15,000.00	HHS-AHL TV ADS	27573	7/5/2023	186710		
CITY OF LAUDERHILL	1,270.00	ADKIN RM/PAVILLION FEE/ P#2200 RENTAL FEES	N/A				
CLEAR CHANNEL	14,400.00	HHS-AHL TV ADS	27535	5/10/2023	185638		
					V184700, V185289,V186862, V186243, V185289, V188510, V185289, V186932, 184646, 183789, 182558,		
COMPCARE MEDICAL	169,853.16	COVID I9 VACCINATION & TESTING	27399, 27103, 27399	/23, 03/22/23, 02/07/23,	1183035, 183184, 183077, 182852, 184502		City Manager
CREATIVE NETWORK	10,750.00	JAMMIN IN THE PARK	27619	5/11/2023	V185688		
CREDIT CARD EXP	835.55	Supplies					
EFFECTV/COMCAST	14,967.50	HHS-AHL TV ADS	27537	9/20/2023	188367		
ENTRAVISION	5,950.00	HHS-AHL TV ADS	25796	6/18/2023	186131		
EMPIRE OFFICE	15,144.86	CUBICLES/WORKSTATIONS	27555	6/20/2023	V186407		
FICA	4,327.45	Salaries					
FLORIDA POWER & LIGHT	720.00	RENT FEES R#2/ VETS PARK	no	6/1/2023	185994		
FLORIDA WEEKLY	4,462.50	HHS-AHL TV ADS	27538	5/17/2023	185777		City Manager
FORE LIFE	23,800.00	AHL PARTNERSHIP SUBAWARD	27102	'5/2023, 02/13/23, 03/15/	183888, 184504,184503, V186712		City Manager
GLASS KICKZ LLC	28,500.00	ASSET MAP	27334	44980	184112		City Manager
GOLD SOUL BBQ	300.00	BREAKFAST AHL PARTNERS	no	2/22/2023	184083		
HERBAL HEALING	24,000.00	AHL PARTNERSHIP SUBAWARD	27164	12/20/2022, 03/01/23	184505, 183037, 184262		City Manager
IMAGINART	30,000.00	HHS-AHL TV ADS	27593	6/3/2023	185995		
ISLAND SYNDICATE	57,500.00	PRINTING AND MAILING MAGAZINE	27506	5/10/2023	185639		
KAT PWEN KADINO	10,050.00	HHS-AHL TV ADS	27571	6/8/2023	V186175		
KTRUTH VISUALS	500.00	VIDEO SERVICES	no vendor exist(may be credit cards				
MCARTHURS OWN	24,000.00	AHL PARTNERSHIP SUBAWARD	27162	4/24/2023	V185290, 183672		
MEDIUM FOUR LLC	50,000.00	FOCUS GROUP MANAGEMENT	27121	2/28/2023	184213		City Manager
MIAMI TELEVISION	20,000.00	HHS-AHL TV ADS	27574	6/18/23, 6/12/23	186132, 186244		
NBC UNIVERSAL	26,436.61	HHS-AHL TV ADS	27540	8/3/2023	V187329	RES 21R-08-182	
NOVA SOUTHEASTERN	662,491.91	RES 21R-08-182/REIMBURSEMENNT REQUESTS	26665	8/9/2022	180941,		City Manager
OASIS FIRM	22,300.00	AHL PARTNERSHIP SUBAWARD	27106	24/2023, 06/29/23, 03/27/	V185291, V186635, 184741, 183038		City Manager
ODP BUSINESS SOLUTIONS	11,269.12	OFFICE SUPPLIES	27018	/23/2023, 03/6/23,03/22/	184699, 184322, 184647,184647		
OLD SKOOL GANG	155,700.00	MLK/DEPOSIT JAMMING IN THE PARK 2023/BAL ON 04/22 EVENT	27492	4/20/2023	V184700, V185289, V185251		
OPS SOLUTION	24,000.00	AHL PARTNERSHIP SUBAWARD	27163	12/20/2022	183039		City Manager
PENSION	142.00	Salaries					
PUBLIX	396.32	Supplies	no	8/7/2023	187368		
					180790, 180834, 180790, 181392, 181574, 183889,		
SA NELSON & ASSOCIATES	932,127.65	MARKETING SERVICES	26503, 26994	23, 07/28/22, 08/02/22, 0	V186246, V186626	RES 22R-02-51	City Manager
SALARIES	25,954.42	Salaries					
SALARIES	358,444.60	Salaries					
SCRIPPS MEDIA	24,590.00	HHS-AHL TV ADS	27592	5/22/2023	185849		
SOUTH FLORIDA TIMES	2,900.00	HHS NEWSPAPER AD	27687	7/5/2023	186713		
SPANISH BROADCAST	10,000.00	HHS-AHL TV ADS	27543	6/20/2023	186408		
SUNBEAM TELEVISION	25,011.25	HHS-AHL TV ADS	27544	5/22/2023	185850		
TTS PRINTING	16,956.00	PRINTING FLYERS/SIGNS/MAGAZINE	27204	1/31/2023	183676, 183328		City Manager
WAVS 1170 AM	3,000.00	RADIO ADS FOR JAMMIN 2023	27558	5/17/2023	185779		
WESTSIDE GAZETTE	3,460.00	RADIO ADVERTISEMENTS	27557/27591	6/18/23,6/01/23	186134/185997		
WHQT	13,140.00	HHS-AHL TV ADS	27536	5/22/23,6/18/23	186135/185851		Julie Boukhar
WPLG	21,472.70	HHS-AHL TV ADS	27546	9/28/2023	V188693		
WSRF DBA NICHE	21,600.00	HHS-AHL TV ADS	27542	5/22/2023	185850		Yolan Todd
WZOP PRODUCTION	15,000.00	RADIO ADVERTISEMENTS	27547	4/20/2023	V185252		Vinette Garrick
XPRESS COLOR	450.00	YARD SIGNS	no	9/28/2023	V188694		
Total	**3,286,308.20**						
Award	3,875,000.00						
Expenditures	3,286,308.00						
Funding Received	1,606,852.83						
Pending Unreimbursement Expendi	1,679,455.17						

HHS GRANT VENDOR SUMMARY

VENDOR	EXPENDITURE			
Media				
ALLIANCE BROADCAST	$	36,400.00	TV ADS	PO 27575
ARTS CENTER MANAGEMENT	$	73,794.84	23R-01-30	RFQ 2023-012
BLACKHAWK NETWORK	$	256,245.75	QUOTES	PO 27048
CARIBBEAN NATION	$	3,680.00	TV ADS	PO 27595
CARIBBEAN TODAY	$	2,666.00	TV ADS	PO 27595
CBS INTERACTIVE	$	15,000.00	TV ADS	PO 27573
CLEAR CHANNEL	$	14,400.00	TV ADS	PO 27535
CREATIVE NETWORK	$	10,750.00	TV ADS	PO 27619
EFFECTV/COMCAST	$	14,967.50	TV ADS	PO 27537
ENTRAVISION	$	5,950.00	TV ADS	
FLORIDA WEEKLY	$	4,462.50	TV ADS	PO 27538
IMAGINART	$	30,000.00	TV ADS	PO 27593
ISLAND SYNDICATE	$	57,500.00	QUOTES	PO 27506
KAT PWEN KADINO	$	10,050.00	RADIO	PO 27571
KTRUTH VISUALS	$	500.00		
SCRIPPS MEDIA	$	24,590.00	TV ADS	PO 27592
SOUTH FLORIDA TIMES	$	2,900.00	NEWSPAPER	PO 27687
SPANISH BROADCAST	$	10,000.00	TV ADS	PO 27543
SUNBEAM TELEVISION	$	25,011.25	TV ADS	PO 27544
TTS PRINTING	$	16,956.00	23R-04-88	2023-004
WAVS 1170 AM	$	3,000.00	RADIO	
WESTSIDE GAZETTE	$	3,460.00	TV ADS	PO 27591
WHQT	$	13,140.00	RADIO	PO 27823
WPLG	$	21,472.70	RADIO	
WSRF DBA NICHE	$	21,600.00	TV ADS	
WZOP PRODUCTION	$	15,000.00	TV ADS	
XPRESS COLOR	$	450.00	TV ADS	
MIAMI TELEVISION	$	20,000.00	TV ADS	
NBC UNIVERSAL	$	26,436.61	TV ADS	
Total	**$**	**740,383.15**		

Salary		
Total	**$**	**388,868.47**

Contractual	**2023**			
BROMBERG & ASSOCIATES	$	10,348.01	22R-01-14	2021-033
COMPCARE MEDICAL	$	169,853.16	Sole Source/sub receipent	
EMPIRE OFFICE	$	15,144.86		
NOVA SOUTHEASTERN	$	662,491.91	21R-08-164 / 21R-08-1	RLI 2021-015
MEDIUM FOUR LLC	$	50,000.00	Quotes	
SA NELSON & ASSOCIATES	$	932,127.65	23R-03-71	2022-016
OLD SKOOL GANG	$	155,700.00	MLK Event	
GLASS KICKZ LLC	$	28,500.00	Quotes	
Total	**$**	**2,024,165.59**		

Fee		
CITY OF LAUDERHILL	$	1,270.00
FLORIDA POWER & LIGHT	$	720.00
Total	**$**	**1,990.00**

Partnership					
FORE LIFE	$	23,800.00	22R-10-236	2022-041	subrecipent
GOLD SOUL BBQ	$	300.00	22R-10-237	2022-042	subrecipent
HERBAL HEALING	$	24,000.00	22R-10-238	2022-043	subrecipent
MCARTHURS OWN	$	24,000.00	22R-10-239	2022-044	subrecipent
OASIS FIRM	$	22,300.00	22R-10-240	2022-045	subrecipent
OPS SOLUTION	$	24,000.00	22R-10-241	2022-046	subrecipent
Total	**$**	**118,400.00**			

HHS GRANT VENDOR SUMMARY - AUDIT TRAIL

VENDOR	2022 PT1	2022 PT2	QTR 1-23	QTR 2-23	QTR 3-23	QTR 4-23	TOTAL	SERVICE/PRODUCT
ALLIANCE BROADCAST				36,400.00			36,400.00	HHS-AHL TV ADS
ARTS CENTER MANAGEMENT				67,917.20	5,877.64		73,794.84	HHS MEDIA BUYER
BLACKHAWK NETWORK	102,069.00	102,092.00	-	52,084.75			256,245.75	VIRTUAL & PHYSICAL GIFT CARDS
BROMBERG & ASSOCIATES	5,241.91	-	5,106.10				10,348.01	LANGUAGE TRANSLATION SERVICES/BUS SURVEY/PRESS RELEASE
CARIBBEAN NATION				3,680.00			3,680.00	HHS-AHL TV ADS
CARIBBEAN TODAY				2,666.00			2,666.00	HHS-AHL TV ADS
CBS INTERACTIVE				15,000.00			15,000.00	HHS-AHL TV ADS
CITY OF LAUDERHILL			1,270.00				1,270.00	ADKIN RM/PAVILLION FEE/ P#2200 RENTAL FEES
CLEAR CHANNEL				14,400.00			14,400.00	HHS-AHL TV ADS
COMPCARE MEDICAL	2,212.50	23,335.00	44,535.00	91,546.36	8,274.30		169,853.16	COVID I9 VACCINATION & TESTING
CREATIVE NETWORK				10,750.00			10,750.00	JAMMIN IN THE PARK
CREDIT CARD EXP	97.95	56.50		681.10			835.55	Supplies
EFFECTV/COMCAST					14,967.50		14,967.50	HHS-AHL TV ADS
ENTRAVISION						5,950.00	5,950.00	HHS-AHL TV ADS
EMPIRE OFFICE				7,572.43	7,572.43		15,144.86	CUBICLES/WORKSTATIONS
FICA	2,114.81	-		612.87	1,880.18	(280.41)	4,327.45	Salaries
FLORIDA POWER & LIGHT				720.00			720.00	RENT FEES R#2/ VETS PARK
FLORIDA WEEKLY				4,462.50			4,462.50	HHS-AHL TV ADS
FORE LIFE	-	9,450.00	10,350.00	4,000.00			23,800.00	AHL PARTNERSHIP SUBAWARD
GLASS KICKZ LLC			28,500.00				28,500.00	ASSET MAP
GOLD SOUL BBQ			300.00				300.00	BREAKFAST AHL PARTNERS
HERBAL HEALING		4,650.00	16,150.00		3,200.00		24,000.00	AHL PARTNERSHIP SUBAWARD
IMAGINART				30,000.00			30,000.00	HHS-AHL TV ADS
ISLAND SYNDICATE				57,500.00			57,500.00	PRINTING AND MAILING MAGAZINE
KAT PWEN KADINO				10,050.00			10,050.00	HHS-AHL TV ADS
KTRUTH VISUALS						500.00	500.00	VIDEO SERVICES
MCARTHURS OWN		4,250.00	10,050.00	6,700.00	3,000.00		24,000.00	AHL PARTNERSHIP SUBAWARD
MEDIUM FOUR LLC			50,000.00				50,000.00	FOCUS GROUP MANAGEMENT
MIAMI TELEVISION				20,000.00			20,000.00	HHS-AHL TV ADS
NBC UNIVERSAL					26,436.61		26,436.61	HHS-AHL TV ADS
NOVA SOUTHEASTERN	151,029.39	-	45,256.91	202,901.49	263,304.12		662,491.91	RES 21R-08-182/REIMBURSEMENNT REQUESTS
OASIS FIRM		3,450.00	7,100.00	13,450.00	(1,700.00)		22,300.00	AHL PARTNERSHIP SUBAWARD
ODP BUSINESS SOLUTIONS			3112.33	2,067.38	6,089.41		11,269.12	OFFICE SUPPLIES
OLD SKOOL GANG			130,700.00	25,000.00			155,700.00	MLK/DEPOSIT JAMMING IN THE PARK 2023/BAL ON 04/22 EVENT
OPS SOLUTION		4,250.00	11,000.00		8,750.00		24,000.00	AHL PARTNERSHIP SUBAWARD
PENSION					142.00		142.00	Salaries
PUBLIX					396.32		396.32	Supplies
SA NELSON & ASSOCIATES	187,050.74	136,100.00	277,091.00	120,299.46	211,586.45		932,127.65	MARKETING SERVICES
SALARIES	27,644.51	-		8,011.25	(5,938.90)	(3,762.44)	25,954.42	Salaries
SALARIES	358,444.60						358,444.60	Salaries
SCRIPPS MEDIA				24,590.00			24,590.00	HHS-AHL TV ADS
SOUTH FLORIDA TIMES				2,900.00			2,900.00	HHS NEWSPAPER AD
SPANISH BROADCAST				600.00		9400	10,000.00	HHS-AHL TV ADS
SUNBEAM TELEVISION				25,011.25			25,011.25	HHS-AHL TV ADS
TTS PRINTING			14,316.00	1,340.00	1,300.00		16,956.00	PRINTING FLYERS/SIGNS/MAGAZINE
WAVS 1170 AM				3,000.00			3,000.00	RADIO ADS FOR JAMMIN 2023
WESTSIDE GAZETTE				3,460.00			3,460.00	RADIO ADVERTISEMENTS
WHQT				13,140.00			13,140.00	HHS-AHL TV ADS
WPLG					21,472.70		21,472.70	HHS-AHL TV ADS
WSRF DBA NICHE				21,600.00			21,600.00	HHS-AHL TV ADS
WZOP PRODUCTION				15,000.00			15,000.00	RADIO ADVERTISEMENTS
XPRESS COLOR					450.00		450.00	YARD SIGNS
Total	835,905.41	287,633.50	654,837.34	919,114.04	577,060.76	11,807.15	**3,286,308.20**	